

EGL: → Same top-level liaison with Ky.

b) "Jhang and 'civilian' pacification to Porter.

c) Provide

Move (some) US force inland — to highlands: Pleiku, Kontum, Darlac.

(Pressure on Cambodia to resist use for infiltration.

Use of Laos (Troops in Laos to inhibit infiltration.

Invasion of NVN: 2) to prevent organized flow of material/men
(would it?)

b) to ~~force~~ stop direction, reconquest

1. Battle of intelligence:

Politicize massive military establishment: US/GVN.

Not promises, gifts: but demonstration of sympathy, consideration, responsibility.

People have to believe that central gov will survive, & win
(affected by feeling that gov deserves to win, that it is
right and just that it survive & win

Performance of ARVN is relevant to winning war
(guerrilla war; guerrilla
tactics of large units: 1

Shortcomings of the Army as it appears to public:

1. Corrupt: Corps Commanders
Div
Prov chiefs
Dist chiefs
Shot a colonel; a
province chief.
2. Discipline: Weapons
Traffic — (Phil: bad drivers turned over to
civilian police).
Behavior in villages
Combat performance
Impact: counterproductive
3. Don't protect the people: Discipline
Night work
Close with enemy
Work in
enemy areas.
Find/punish
4. Take care of its own: veterans
dependants

Influence MACV

EGC: Build up moral influence of Army.

(Hard-core anti-Communist: committed.)

Major influence on political attitudes

Civilianize where possible: e.g. An Giang elections
(as reward for "support.")

Paid intelligence will never win a war here: need popular
intell. base.
Influence performance by jump-promoting; e.g. Thang.
[But risk of Corps?]

(Battle-field promotions)

People have much tactical info.

Civilians could protect soldiers: 1) scared of guerrilla
(this stranger)

(Note incidents now:

mortars
ambush

2) hates the Army

No civilian warning

(Depth study of

Change people's: a) appreciation of success against VC
b) attitude of GVN/ARVN worthiness to win
(desire to be a participant in helping
them win

Recognize: 3) GVN has become in fact and in people's minds
identical with ARVN.

b) War has enlarged role of ARVN more important
- prospects of military success more important

(What must US troops know?)

How reduce over-reliance on air/artillery?

Why?

Where do prov chiefs / div coms think great gains
could be made? i.e. VC control/strength is thin.

Need for JGS/MACV to know more about performance of
troops. listen to dist chiefs, prov chiefs Walk
Act on US advisors complaints/info at high level.

[Discipline US troops

Monitor

Do not condone corruption: by contractors

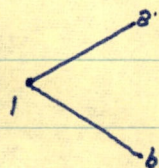
Where are we heading?

1. ^{more US troops} US attacks against MF: either
- 2) Continued reinforcement of NVA, and recruiting (in Delta): growth or stability of MF: large US/VC casualties, in hopes this will discourage US public opinion fastest.

or (b) Reduction of MF activity, withdrawal to Cambodia, Laos, NVN, secret zones, dispersal to guerrilla units.

US VC

2. ~~the~~



If (2): US may ¹negotiate; or (3) Expand bombing ^{2) more into Laos} and/or (4) land in NVN: "to inhibit infiltration: then expand goals "to end regime."

If (3), CC troops come in; we bomb China
("We are not out to end CC regime....")

If (b) We withdraw some forces: claim "partial victory"
(in time for ¹⁹⁶⁸ elections?): 1) Negotiate
2) address guerrillas problem

2. No current anti-guerrilla

or urban/rural political base (relevant to:

more + better arithmetic needed.

1. Prevention of urban instability
(which Army might not be willing to put down).

[2. Administrative stability/competence]

3. Prepare

2. Subsequent defection program: thorough

Countryside is in pre-clearing phase — RC ops are premature
most places where planned — police/intell/plan/tactical aspects
of clearing process (a professional job: not sufficient — without ruthless
police controls — 1. to process...)

1. If we defeat VC/PAVN MF units, will situation differ much from 1963-64?

2. What are relative properties of US vs GVN Troops in fighting ^{total?} guerrillas/viet? How many needed? (Consistent with policy)

(a) Item I: US vs MF

II: US vs guerrillas? How many?

III: Police

b)

I: US vs MF

ARVN trains for guerrillas

II: ARVN fight guerrillas

US starts withdrawing

3.

Position paper:

1. There has been uncertainty expressed to me as to US position.
2. Quote LBJ on US purposes, determination.
3. Support National Leadership Committee.

(Recognized by many countries.)

4. Patriots: quote by them on interim nature of gov.

~~Added by~~ Are Army: have stepped away from jobs for patriotic motives, and US respects them for this.
Quotes: by on democracy.

- 5 US position: We like to help militarily.

What we will do militarily

What we will do economically: Honolulu.

6. US respects sovereignty; will not isolate.

Some say: US has power to control politics.

We will not use power.

No free nation could tolerate interference.

We will not intervene in politics.

7. No one knows how you will accomplish the democratization of your government.

Mention favorably factions: Hoa Hao, Catholics, Buddhists... [Each has successes, values to contribute.]

Opponents say:

8. Whole country is a combat zone. ^{But} In months ahead we hope that regions in which civil authority...

(No refuge from combat zone.)

Abolish law (Kland?) that appoints village chiefs: elect village chiefs.

7. Anticipate further crises.

"It is foreseen that crises will follow; but US is prepared to back up the NLC."

10. Justice at all levels: law, down to lowest levels.

11. Patriotic VNese to be welcomed back (Chien Hoi).

12. Reward success. Hoa Hao, Catholics, etc. Should be rewarded.

Ambassador has talked to people at all levels
(Tell forthrightly to help people express their grievances: V/S.)

13. Elections: in each secure area, hamlet, village, district, province — as it becomes secure. In due time, review, correct or make new Constitution.

Representatives of villages should have national role.

[Lincoln quote.] (Rev. Villages).

It is hoped that political parties will build grass roots support.

Independent inspection + justice.

Police perfected.

So people will take part in defense

Elections soon when secure — so perfect procedures.

People want elections. [Not just exporting US institutions
[US traditions.]]